

APPENDIX 3

Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

Admin Buildings	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Premises	186,900	197,100	204,300	209,600	217,600	224,800
Supplies and Services	47,800	48,700	48,700	48,700	48,700	48,700
Total Expenditure	234,700	245,800	253,000	258,300	266,300	273,500
Net Total	234,700	245,800	253,000	258,300	266,300	273,500

Change Management	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Employees	274,300	342,600	359,300	372,500	384,600	401,800
Supplies and Services	6,100	15,800	16,000	13,200	13,400	13,600
Transport	700	700	700	700	700	700
Total Expenditure	281,100	359,100	376,000	386,400	398,700	416,100
Net Total	281,100	359,100	376,000	386,400	398,700	416,100

Commercial Properties	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(214,900)	(216,400)	(220,400)	(220,400)	(220,400)	(220,400)
Other Grants and Contributions	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
Total Income	(217,200)	(218,700)	(222,700)	(222,700)	(222,700)	(222,700)
Expenditure						
Premises	31,600	34,700	35,800	36,100	36,700	37,400
Supplies and Services	4,300	4,300	4,300	4,300	4,300	4,300
Third Party Payments	5,000	5,000	5,000	5,000	5,000	5,000
Total Expenditure	40,900	44,000	45,100	45,400	46,000	46,700
Net Total	(176,300)	(174,700)	(177,600)	(177,300)	(176,700)	(176,000)

APPENDIX 3

Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

Communications	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Employees	162,300	224,800	216,000	202,100	208,100	215,600
Supplies and Services	9,400	9,600	9,600	9,600	9,600	9,600
Transport	600	600	600	600	600	600
Total Expenditure	172,300	235,000	226,200	212,300	218,300	225,800
Net Total	172,300	235,000	226,200	212,300	218,300	225,800

Corporate Management - Finance	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Total Income	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Expenditure						
Employees	28,600	(62,500)	(57,800)	(64,200)	(86,400)	(95,700)
Supplies and Services	662,300	149,800	150,500	151,200	151,900	152,600
Third Party Payments	434,800	305,000	304,800	305,300	303,800	300,700
Total Expenditure	1,125,700	392,300	397,500	392,300	369,300	357,600
Net Total	1,108,700	375,300	380,500	375,300	352,300	340,600

Corporate Systems	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Supplies and Services	41,800	49,300	49,100	49,100	49,100	49,100
Total Expenditure	41,800	49,300	49,100	49,100	49,100	49,100
Net Total	41,800	49,300	49,100	49,100	49,100	49,100

APPENDIX 3

Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

Customer Services	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(5,500)	(5,600)	(5,300)	(5,300)	(5,300)	(5,300)
Other Grants and Contributions	(52,700)	(52,700)	(52,700)	(52,700)	(52,700)	(52,700)
Total Income	(58,200)	(58,300)	(58,000)	(58,000)	(58,000)	(58,000)
Expenditure						
Employees	683,800	577,500	600,500	619,600	639,300	662,200
Supplies and Services	124,000	75,700	75,700	75,700	75,700	75,700
Third Party Payments	4,000	33,000	3,000	3,000	3,000	3,000
Transport	2,900	2,700	2,700	2,700	2,700	2,700
Total Expenditure	814,700	688,900	681,900	701,000	720,700	743,600
Net Total	756,500	630,600	623,900	643,000	662,700	685,600

Debtors	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(800)	(800)	0	0	0	0
Total Income	(800)	(800)	0	0	0	0
Expenditure						
Employees	79,200	43,500	45,600	48,200	50,300	52,100
Supplies and Services	8,800	23,000	23,300	23,600	23,900	24,200
Total Expenditure	88,000	66,500	68,900	71,800	74,200	76,300
Net Total	87,200	65,700	68,900	71,800	74,200	76,300

Democratic Representation	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(8,300)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
Total Income	(8,300)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
Expenditure						
Employees	301,000	270,900	281,600	292,000	301,100	312,600
Supplies and Services	330,200	340,300	354,100	351,500	358,000	364,700
Transport	28,600	28,100	28,100	28,100	28,100	28,100
Total Expenditure	659,800	639,300	663,800	671,600	687,200	705,400
Net Total	651,500	631,800	656,300	664,100	679,700	697,900

APPENDIX 3

Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

Elections	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total Income	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Expenditure						
Employees	115,700	122,600	126,900	130,500	134,100	139,100
Premises	0	0	20,000	0	0	0
Supplies and Services	35,100	27,700	82,900	28,100	28,300	28,500
Third Party Payments	33,900	33,900	118,900	33,900	33,900	33,900
Transport	600	600	600	600	600	600
Total Expenditure	185,300	184,800	349,300	193,100	196,900	202,100
Net Total	183,800	183,300	347,800	191,600	195,400	200,600

Emergency Planning	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Employees	9,300	11,600	12,000	12,200	12,400	12,900
Supplies and Services	21,400	21,800	22,200	22,600	23,000	23,400
Total Expenditure	30,700	33,400	34,200	34,800	35,400	36,300
Net Total	30,700	33,400	34,200	34,800	35,400	36,300

Financial Services	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(13,000)	(19,400)	(16,900)	(17,200)	(17,500)	(17,900)
Total Income	(13,000)	(19,400)	(16,900)	(17,200)	(17,500)	(17,900)
Expenditure						
Employees	565,200	597,800	606,000	623,100	638,300	657,900
Supplies and Services	79,300	113,800	109,900	111,000	112,100	113,300
Third Party Payments	103,200	127,900	140,200	153,100	168,600	184,000
Transport	3,300	3,300	3,300	3,300	3,300	3,300
Total Expenditure	751,000	842,800	859,400	890,500	922,300	958,500
Net Total	738,000	823,400	842,500	873,300	904,800	940,600

APPENDIX 3

Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

Fraud	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Supplies and Services	2,200	2,700	0	3,000	0	3,300
Third Party Payments	3,000	3,000	3,000	3,000	3,000	3,000
Total Expenditure	5,200	5,700	3,000	6,000	3,000	6,300
Net Total	5,200	5,700	3,000	6,000	3,000	6,300

Governance & Legal Compliance	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(21,600)	(21,700)	(20,000)	(20,000)	(20,000)	(20,000)
Total Income	(21,600)	(21,700)	(20,000)	(20,000)	(20,000)	(20,000)
Expenditure						
Employees	306,200	265,600	274,900	281,600	288,500	297,500
Supplies and Services	10,600	10,900	10,900	10,900	10,900	10,900
Third Party Payments	17,400	23,700	23,700	23,700	23,700	23,700
Transport	4,200	4,200	4,200	4,200	4,200	4,200
Total Expenditure	338,400	304,400	313,700	320,400	327,300	336,300
Net Total	316,800	282,700	293,700	300,400	307,300	316,300

Guildhall - Commercial	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(268,900)	(274,000)	(279,700)	(279,700)	(279,700)	(279,700)
Other Grants and Contributions	(40,000)	(41,200)	(42,400)	(42,400)	(42,400)	(42,400)
Total Income	(308,900)	(315,200)	(322,100)	(322,100)	(322,100)	(322,100)
Expenditure						
Premises	116,700	128,700	133,200	138,000	143,400	149,500
Supplies and Services	31,500	31,500	31,500	31,500	31,500	31,500
Third Party Payments	0	500	500	500	500	500
Total Expenditure	148,200	160,700	165,200	170,000	175,400	181,500
Net Total	(160,700)	(154,500)	(156,900)	(152,100)	(146,700)	(140,600)

APPENDIX 3

Corporate Policy and Resources Committee

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Housing Benefits Admin	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Government Grants	(189,800)	(227,600)	(208,000)	(198,500)	(198,500)	(198,500)
Total Income	(189,800)	(227,600)	(208,000)	(198,500)	(198,500)	(198,500)
Expenditure						
Employees	457,900	472,800	479,000	493,200	507,700	526,400
Supplies and Services	31,900	30,400	30,400	30,400	30,400	30,400
Third Party Payments	17,900	16,100	16,300	16,500	16,700	16,900
Transport	3,500	3,500	3,500	3,500	3,500	3,500
Total Expenditure	511,200	522,800	529,200	543,600	558,300	577,200
Net Total	321,400	295,200	321,200	345,100	359,800	378,700

Housing Benefits Payments	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Government Grants	(16,249,300)	(13,884,700)	(13,884,700)	(13,884,700)	(13,884,700)	(13,884,700)
Other Grants and Contributions	(183,700)	(70,000)	(58,900)	(58,900)	(58,900)	(58,900)
Total Income	(16,433,000)	(13,954,700)	(13,943,600)	(13,943,600)	(13,943,600)	(13,943,600)
Expenditure						
Transfer Payments	16,350,500	13,931,400	13,931,400	13,931,400	13,931,400	13,931,400
Total Expenditure	16,350,500	13,931,400	13,931,400	13,931,400	13,931,400	13,931,400
Net Total	(82,500)	(23,300)	(12,200)	(12,200)	(12,200)	(12,200)

Human Resources	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Employees	479,100	533,000	551,000	565,700	579,400	597,200
Supplies and Services	13,700	15,800	16,000	16,200	16,400	16,600
Third Party Payments	20,000	20,200	20,200	20,200	20,200	20,200
Transfer Payments	1,700	1,500	1,500	1,500	1,500	1,500
Transport	1,800	1,800	1,800	1,800	1,800	1,800
Total Expenditure	516,300	572,300	590,500	605,400	619,300	637,300
Net Total	516,300	572,300	590,500	605,400	619,300	637,300

APPENDIX 3

Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

ICT Services	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(600)	(600)	(600)	(600)	(600)	(600)
Total Income	(600)	(600)	(600)	(600)	(600)	(600)
Expenditure						
Employees	194,800	149,500	154,500	158,600	162,900	168,400
Supplies and Services	138,200	133,000	133,000	133,000	133,000	133,000
Third Party Payments	40,000	58,200	58,200	58,200	58,200	58,200
Transport	400	400	400	400	400	400
Total Expenditure	373,400	341,100	346,100	350,200	354,500	360,000
Net Total	372,800	340,500	345,500	349,600	353,900	359,400

Investment Properties	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(1,473,100)	(1,511,700)	(1,578,400)	(1,590,600)	(1,613,500)	(1,613,500)
Other Grants and Contributions	(18,600)	(18,600)	(18,600)	(18,600)	(18,600)	(18,600)
Total Income	(1,491,700)	(1,530,300)	(1,597,000)	(1,609,200)	(1,632,100)	(1,632,100)
Expenditure						
Employees	34,600	36,200	37,300	38,000	38,700	39,800
Premises	19,200	20,800	20,800	20,800	20,800	20,800
Third Party Payments	3,000	2,500	2,500	2,500	2,500	2,500
Total Expenditure	56,800	59,500	60,600	61,300	62,000	63,100
Net Total	(1,434,900)	(1,470,800)	(1,536,400)	(1,547,900)	(1,570,100)	(1,569,000)

Local Tax Collection	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Government Grants	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)
Other Grants and Contributions	(164,000)	(164,000)	(164,000)	(164,000)	(164,000)	(164,000)
Total Income	(269,000)	(269,000)	(269,000)	(269,000)	(269,000)	(269,000)
Expenditure						
Employees	423,100	450,900	469,500	484,600	499,300	517,200
Supplies and Services	116,900	121,700	121,700	121,700	121,700	121,700
Third Party Payments	94,000	88,600	90,300	92,000	93,700	95,500
Transfer Payments	3,500	3,500	3,500	3,500	3,500	3,500
Transport	2,600	2,600	2,600	2,600	2,600	2,600
Total Expenditure	640,100	667,300	687,600	704,400	720,800	740,500
Net Total	371,100	398,300	418,600	435,400	451,800	471,500

APPENDIX 3

Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

Property Services	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Employees	303,000	337,400	346,400	357,100	368,200	381,200
Supplies and Services	16,000	16,100	16,000	16,000	16,000	16,000
Third Party Payments	60,100	61,300	61,300	61,300	61,300	61,300
Transport	5,700	5,700	5,700	5,700	5,700	5,700
Total Expenditure	384,800	420,500	429,400	440,100	451,200	464,200
Net Total	384,800	420,500	429,400	440,100	451,200	464,200

Public Conveniences	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Premises	68,500	59,300	61,300	62,700	65,000	66,000
Supplies and Services	200	200	200	200	200	200
Total Expenditure	68,700	59,500	61,500	62,900	65,200	66,200
Net Total	68,700	59,500	61,500	62,900	65,200	66,200

Street Naming and Numbering	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(10,000)	(29,900)	(30,900)	(31,700)	(32,700)	(33,600)
Total Income	(10,000)	(29,900)	(30,900)	(31,700)	(32,700)	(33,600)
Expenditure						
Employees	27,000	28,500	29,400	30,400	31,300	32,400
Supplies and Services	10,100	10,700	10,700	10,700	10,700	10,700
Total Expenditure	37,100	39,200	40,100	41,100	42,000	43,100
Net Total	27,100	9,300	9,200	9,400	9,300	9,500

APPENDIX 3

Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

Support Services	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Expenditure						
Employees	180,300	179,100	186,900	192,500	197,600	204,300
Supplies and Services	12,100	10,200	10,200	10,200	10,200	10,200
Transport	700	700	700	700	700	700
Total Expenditure	193,100	190,000	197,800	203,400	208,500	215,200
Net Total	193,100	190,000	197,800	203,400	208,500	215,200

Systems Development	Base Budget 21/22 £	Proposed Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £	Forecast Budget 26/27 £
Income						
Customer and Client Receipts	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)
Total Income	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)
Expenditure						
Employees	475,200	584,300	566,900	539,000	555,600	576,500
Supplies and Services	192,900	274,000	213,500	215,600	217,800	220,100
Third Party Payments	0	12,500	12,500	12,500	12,500	12,500
Transport	600	800	800	800	800	800
Total Expenditure	668,700	871,600	793,700	767,900	786,700	809,900
Net Total	644,700	847,600	769,700	743,900	762,700	785,900